



MILAN – November 5, 2009

# PIRELLI GROUP 9M'09 FINANCIAL RESULTS

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#### Statement

The Manager mandated to draft corporate accounting documents of Pirelli & C. SpA, Francesco Tanzi, attests – as per art.154-bis, comma 2 of the Testo Unico della Finanza (D.Lgs. 58/1998) – that all the accounting information contained in this presentation correspond to the documented results, books and accounting of the Company.



# **Agenda**

- Pirelli 9M'09 Key Messages
- Pirelli Financial Review
- Pirelli Tyre & Parts
- Pirelli Real Estate
- Appendix



## Pirelli 9M'09 Key Messages

- Improved Pirelli competitiveness: exploiting exposure to emerging markets, incisive marketing strategy, powerful restructuring program started in '08 and continued in '09
- Leaner business model enhanced :
  - ▶ 200 / mln gross savings expected for 2009 confirmed in Tyre
  - → -28% YoY 2009E fixed costs in Pirelli Re (savings raised from 50 to 65 mil euro)
- ▶ The " Portfolio Reshaping Plan" implementation accelerates:
  - ▶ focus on core business: organizational structure simplified and regrouping of all activities directly supporting core business under a new "tyre and parts" department
  - > ~236 / mln cashed-in (9M'09) due to the sale of non strategic shareholdings (all Telecom Italia and Alcatel stakes)
- ▶ Real Estate business turnaround plan fully in progress now based on sound financial structure
- ▶ Progressive strengthening of consolidated Net Financial Position, ready to seize new opportunities for organic growth in the core business



## Pirelli 9M'09 results and 2009 FY targets update

€/bln

9M'09

2009 Targets (Feb.'09)

2009 revised Target (Nov. '09)

Group revenues

3.3

~4.3

>4.3

EBIT %

5.0%

4.5-5.0%

~4.5%

After continuous restructuring

**NFP** 

0.7

1.0

~ 0.7

Green revenues and Capex information will be completed at year end



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## **Pirelli Key Financial Results**

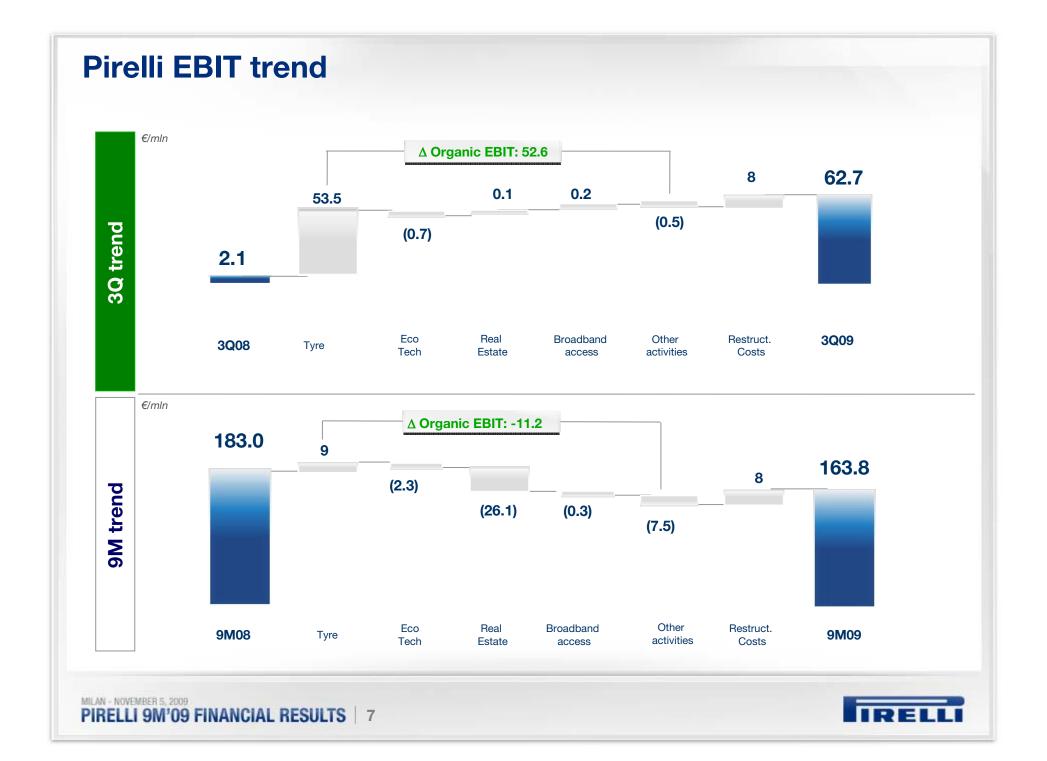
SM'09   YoY %   3Q'09   YoY %   Revenues (organic*)   3,307.4   -7.7%   1,169.8   -0.7%   135.1   +58.8%   Margin   10.9%   +0.2pp   11.5%   +4.5pp   11.5%   +4.5pp   11.5%   +4.6pp   Restructuring Costs   205.1   -11.7%   82.8   +174.2%   Margin   6.2%   -0.1pp   7.1%   +4.6pp   7.1%   +4.6pp   Restructuring Costs   (41.3)   +8   (20.1)   +8   (20.1)   +8   (20.1)   +8   (20.1)   +8   (20.1)   +8   (20.1)   +8   (20.1)   +8   (20.1)   +8   (20.1)   +8   (20.1)   +8   (20.1)   +8   (20.1)   +8   (20.1)   +1.4   (20.1)	€/mln				
EBITDA before Restructuring Costs  Margin  EBIT before Restructuring Costs  Margin  EBIT before Restructuring Costs  Margin  6.2% -0.1pp 7.1% +4.5pp  Restructuring Costs  (41.3) +8 (20.1) +8  EBIT  Margin  163.8 -10.5% 62.7 n.m.  Margin  Devaluation/sale of particip. in listed co.  Results from equity particip. Pirelli RE  Other Results from participations  Total Net Income  (8.7) +27.6  Net Income post minorities  18.2 +69.5  Total Position  691.4 -336.3 vs.  2008 y.e.  Lambda 135.1 +58.8%  11.5 8.8%  12.5 8.8%  135.1 +458.8%  14.5 pp  14.5 9p  15.8 6.7 n.m.  (15.3) 6.7  (155.3) 6.7  (155.3) 6.7  (155.3) 6.7  (155.3) 6.7  (155.3) 6.7  (155.3) 6.7  (150.3) 4.7		9M'09	YoY %	3Q'09	YoY %
Margin       10.9%       +0.2pp       11.5%       +4.5pp         EBIT before Restructuring Costs       205.1       -11.7%       82.8       +174.2%         Margin       6.2%       -0.1pp       7.1%       +4.6pp         Restructuring Costs       (41.3)       +8       (20.1)       +8         EBIT       163.8       -10.5%       62.7       n.m.         Margin       5.0%       0.0pp       5.4%       +5.2pp         Devaluation/sale of particip. in listed co.       (17.5)       (155.3)       6.7         Results from equity particip. Pirelli RE       (36.7)       (36.4)       (15.1)       +1.4         Other Results from participations       16.3       -53.4       (0.9)       +25.8         Total Net Income       (8.7)       +27.6       3.7       +30.5         Net Income post minorities       18.2       +69.5       11.9       +27         Net Financial Position       691.4       -336.3 vs. 2008 y.e.       -416.2 vs. June 30, 2009         Capex       112.3       -48.3%       32.0       -64.1%         Employees (no. as of September 30, 2009)       29,509       -1,547 vs	Revenues (organic*)	3,307.4	-7.7%	1,169.8	-0.7%
EBIT	EBITDA before Restructuring Costs	361.2	+7.6%	135.1	+58.8%
Margin       6.2%       -0.1pp       7.1%       +4.6pp         Restructuring Costs       (41.3)       +8       (20.1)       +8         EBIT       163.8       -10.5%       62.7       n.m.         Margin       5.0%       0.0pp       5.4%       +5.2pp         Devaluation/sale of particip. in listed co.       (17.5)       (155.3)       6.7         Results from equity particip. Pirelli RE       (36.7)       (36.4)       (15.1)       +1.4         Other Results from participations       16.3       -53.4       (0.9)       +25.8         Total Net Income       (8.7)       +27.6       3.7       +30.5         Net Income post minorities       18.2       +69.5       11.9       +27         Net Financial Position       691.4       -336.3 vs. 2008 y.e.       -416.2 vs. June 30, 2009         Capex       112.3       -48.3%       32.0       -64.1%         Employees (no. as of September 30, 2009)       29,509       -1,547 vs	Margin	10.9%	+0.2pp	11.5%	+4.5pp
Restructuring Costs (41.3) +8 (20.1) +8  EBIT	•			82.8	+174.2%
EBIT Margin         163.8 5.0%         -10.5% 0.0pp         62.7 5.4%         n.m. 5.4%         +5.2pp           Devaluation/sale of particip. in listed co.         (17.5)         (155.3) in 9M08         6.7         6.7           Results from equity particip. Pirelli RE         (36.7)         (36.4)         (15.1)         +1.4           Other Results from participations         16.3         -53.4         (0.9)         +25.8           Total Net Income         (8.7)         +27.6         3.7         +30.5           Net Income post minorities         18.2         +69.5         11.9         +27           Net Financial Position         691.4         -336.3 vs. 2008 y.e.         -416.2 vs. June 30, 2009           Capex         112.3         -48.3%         32.0         -64.1%           Employees (no. as of September 30, 2009)         29,509         -1,547 vs	Margin	6.2%	-0.1pp	7.1%	+4.6pp
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Capex       112.3       -48.3%       32.0       -64.1%         Employees (no. as of September 30, 2009)       29,509       -1,547 vs	Net Financial Position	691.4	-336.3 vs.	-41	6.2 vs.
Employees (no. as of September 30, 2009) 29,509 -1,547 vs			2008 y.e.		
	Capex	112.3	-48.3%	32.0	-64.1%
	Employees (no. as of September 30, 2009)	29,509	•		

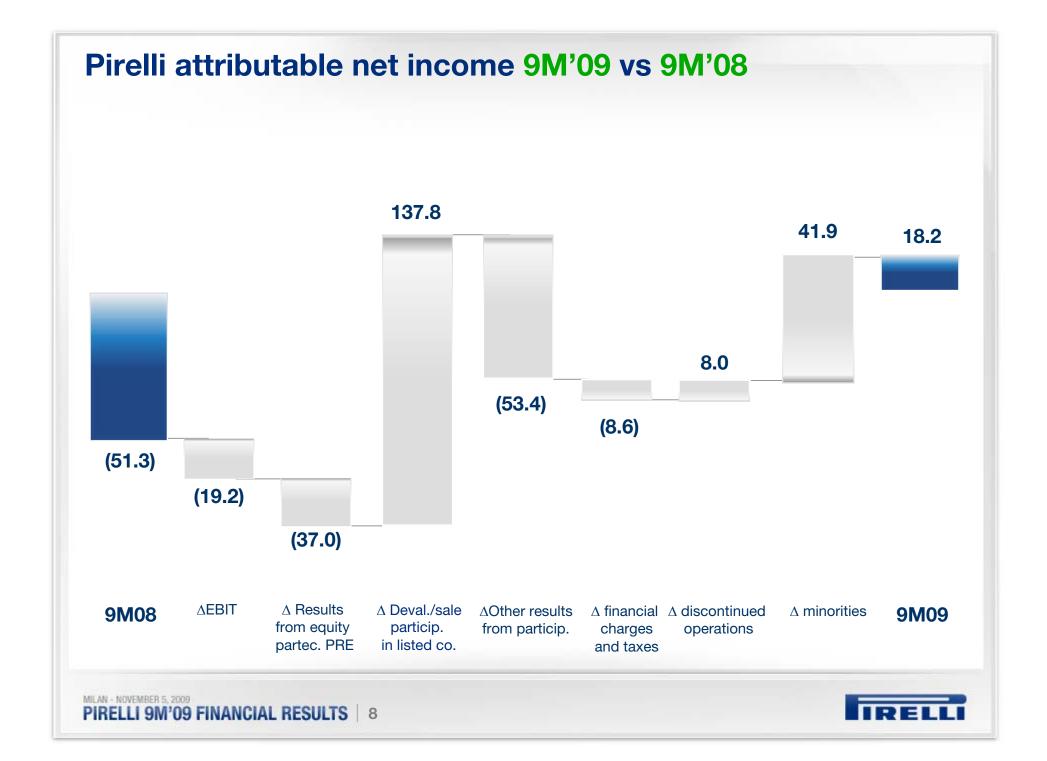
#### **3Q'09 Results Drivers**

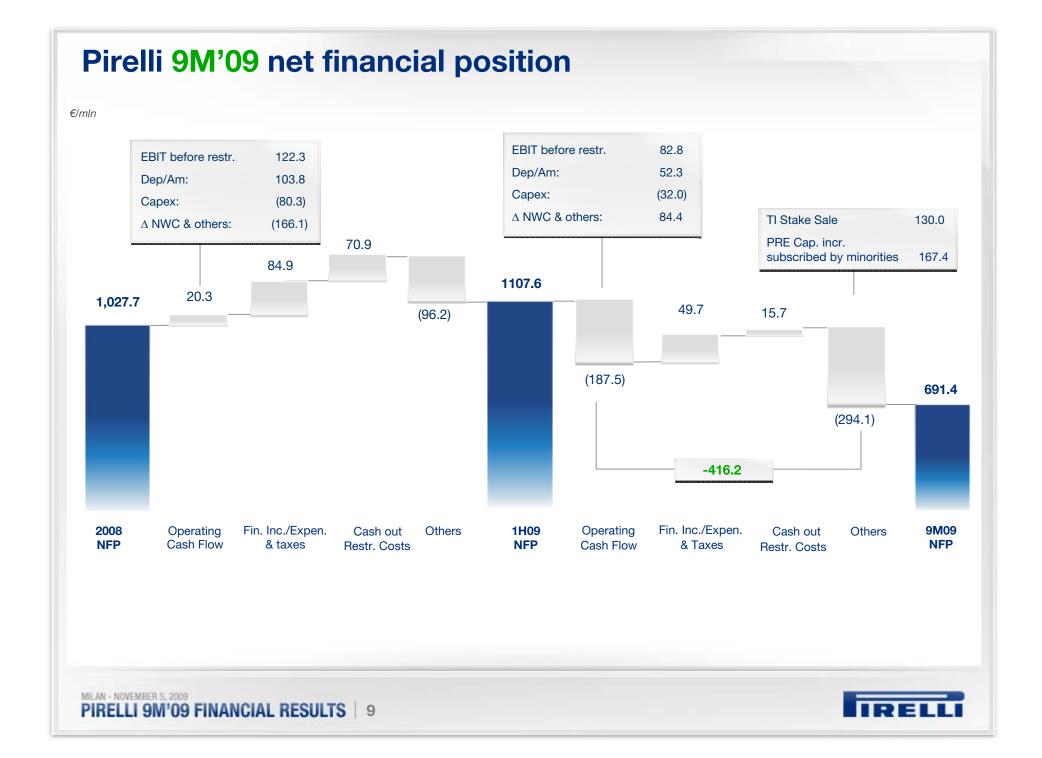
- ▶ Pirelli Tyre top line rebound yoy: +1.4% net of exchange rate
- ▶ Strong profitability improvement driven by the core business
- ▶ PRE's efficiency programs '09 target raised.
- ▶ Sale of Telecom Italia stake (123.9 mln shares)
- ▶ Solid cash flow generation thanks to Pirelli Tyre working capital management, cash-in from disposals and Pirelli Re right issue positive impact



<sup>(\*)</sup> Homogeneous terms variations, not including exchange rate effects







## Pirelli Debt Structure as of September 30, 2009



<sup>\*</sup>Financial receivables, cash and cash equivalents



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## **3Q'09 Pirelli Tyre performance: Key Messages**

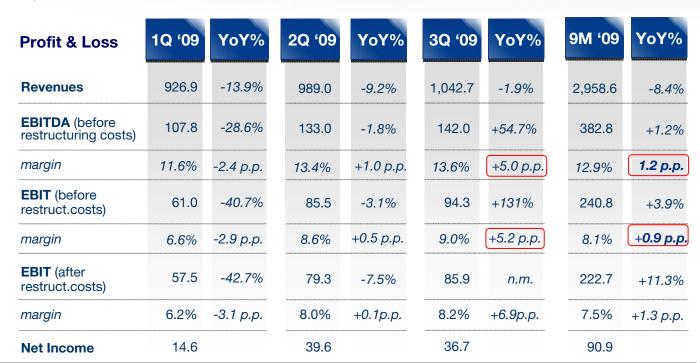


- ▶ Top line keeps improving QoQ: +5.5% 3Q revenues vs. 2Q09 thanks to market share increase in all major markets and segments except Russia; 3Q organic growth is also positive yoy (+1.4%)
- ▶ Profitability trend keeps improving QoQ and YoY thanks to:
  - raw material price reduction (raw material price index: -1% QoQ, -22% yoy)
  - increasing cost efficiencies (85% of 200 €/mln 2009 gross savings achieved in 9M09)
- ▶ 9M09 margins in line with 3Y plan targets
- **Solid cash generation:** close to 170 €/mln of net cash flow in 3Q09 thanks to:
  - effective inventory reductions and working capital tight control
  - lower investments (Capex/Depreciation = 0.7 in 9M)



# Pirelli Tyre quarterly performance

€/mln, Percent



Revenue drivers	1Q'09	2Q '09	3Q '09	9M '09
∆ Price/Mix	+6.9%	+5.6%	+4.7%	+5.8%
∆ <b>Volume</b>	-18.1%	-13.3%	-3.3%	-11.6%
△ Rev. (before Exch. rate impact)	-11.2%	-7.7%	+1.4%	-5.8%
Δ Exch. Rate	-2.7%	-1.5%	-3.3%	-2.6%



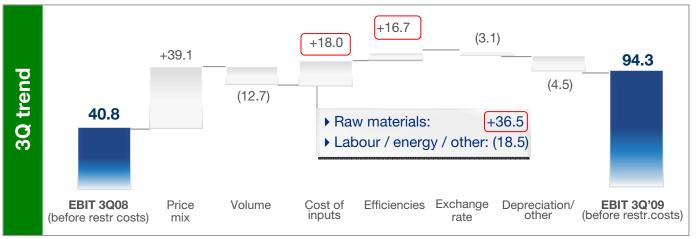
- > 3Q price/mix trend still positive vs. 2008 both in Consumer and in Industrial segment
- > Strong volume recovery in 3Q vs. previous quarters for both segments



# Pirelli Tyre operating performance

€/mIn

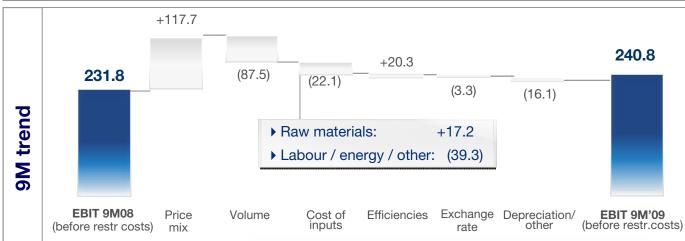




▶ 3Q Raw materials price index trend -1% on 2Q '09 and -22% vs 3Q '08



 3Q Further reduction in finished product and raw material stocks



## Pirelli Tyre 2009 Cost reduction program update



#### **COST REDUCTION PROGRAMS**

#### 9M'09 **ACHIEVEMENTS**

#### Labour

- ▶ 15% rightsizing in high-cost countries; bonus and pay freeze for management and staff in 2009
- over 90% of the target

#### Raw materials

- ▶ 360° purchasing contracts renegotiation
- ▶ Selective adoption of "spot purchases" to best capture the benefits of price decrease
- ▶ Reduction of usage and weight

**▶** over 100 mln € yoy raw material cost reduction (before exch. rate)

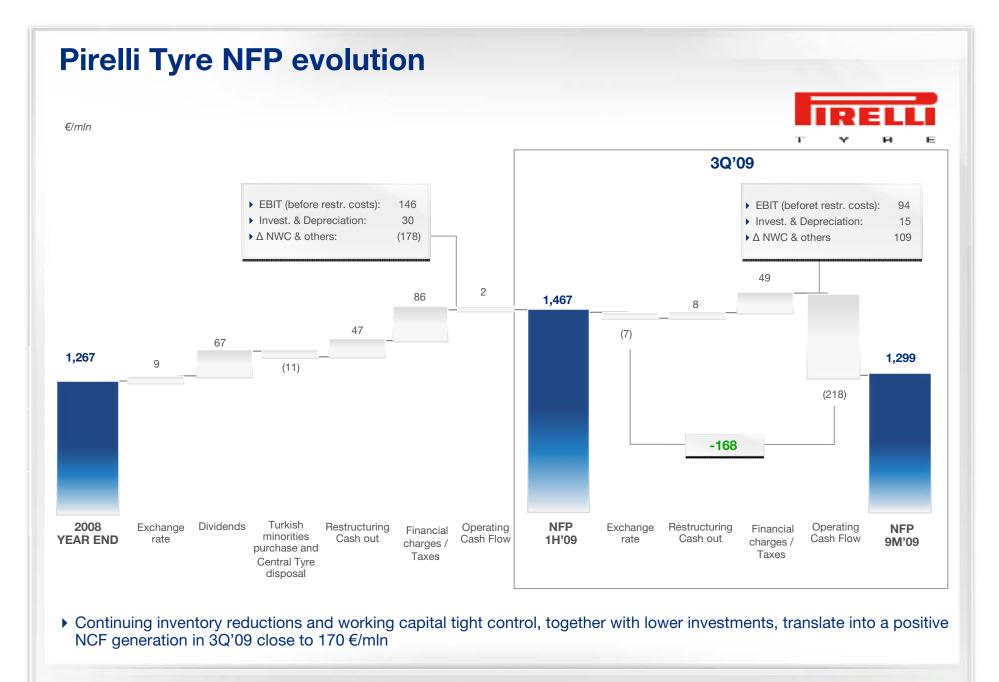
85% of 200 € mIn of 2009 gross savings already achieved in 9M09

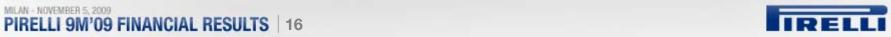
#### **Other Costs**

- ▶ Crash program for the reduction of discretionary / indirect expenses (except R&D and marketing)
- ▶ Savings from lower energy costs, lower transportation / logistic rates

**▶** Substantially achieved







### **Consumer Business: market trends in 9M'09**

Car tyre shipments, % (yoy) **Market trends** 1Q'09 2Q'09 3Q'09 9M'09 OE -1% Europe -34% -20% -20% Replacement -5% -4% -8% +1% North America OE -22% -49% -41% -48% +3% Replacement -10% -6% -13% OE Mercosur -8% -10% -18% -12% +11% +3% +2% Replacement -4% Sources: main external data provider for each region and Pirelli estimates



• Replacement: Slightly positive trends in all mature replacement markets driven by dealers restocking and improving end-user demand. Mercosur now two digit positive result.



### Consumer Business: Pirelli economics in 9M'09

€/mln, %



Profit & Loss	1Q'09	Δ%	2Q '09	Δ%	3Q '09	Δ%	9M '09	Δ%
Revenues	670.5	-10.4%	701.5	-6.0%	736.0	+3.1%	2,108.0	-4.5%
EBITDA (before restructuring costs)	77.4	-28.8%	90.4	+1.1%	100.3	+96.7%	268.1	+7.7%
margin	11.5%	-3.0 p.p.	12.9%	+0.9 p.p.	13.6%	+6.5 p.p.	12.7%	+1.4 p.p.
EBIT (before restruct.costs)	41.9	-42.2%	54.5	+1.5%	64.1	n.m.	160.5	+15.5%
margin	6.2%	-3.5 p.p.	7.8%	+0.6 p.p.	8.7%	+6.9 p.p.	7.6%	+1.3 p.p.

- ▶ Highest profitability in 3Q supported by: ▶ high product mix in EU
  - (winter)
  - strong sales to Replacement in South America
  - ▶ lowest input costs vs previous quarters
- ▶ Volume rebound already in 3Q'09 due to strong winter presales and market share gains
- Revenues 3Q '09 9M '09 1Q'09 2Q '09 drivers **△ Price/Mix** +3.6% +6.6% +5.1% +5.2% +1.7% **∆ Volume** -14.7% -9.8% -7.8% +5.3% ∆ Rev. (before -8.1% -4.7% -2.6% Exch. rate impact) -2.2% -1.9% **∆ Exch. Rate** -2.3% -1.3%
- ▶ Price/mix still holding well notwithstanding the higher '08 base of comparison
- ▶ 3Q high single digit organic growth



### **Industrial Business: market trends in 9M'09**

Car tyre shipments, % (yoy)



Mai	rket trends	1Q'09	2Q'09	3Q'09	9M'09
be	OE	000/			
Europe	Replacement	-62%	-75%	-66%	-68%
	neplacement	-33%	-25%	-14%	-24%
_	OE				
Mercosur	OL .	-26%	-29%	-27%	-28%
Me	Replacement				
		-22%	-16%	-10%	-16%

Sources: main external data provider for each region and Pirelli estimates

- ▶ Original Equipment: still ongoing strong reductions in medium-heavy vehicle production worldwide
- Replacement: still negative trends in all mature markets and Latin America although to a lesser extent, while China and MEA markets keep showing some improvements



### **Industrial Business: Pirelli economics in 9M'09**

€/mln, Percent



Profit & Loss	1Q'09	Δ%	2Q'09	Δ%	3Q '09	Δ%	9M '09	Δ%
Revenues	256.4	-22.0%	287.5	-16.3%	306.7	-12.2%	850.6	-16.7%
EBITDA (before restructuring costs)	30.4	-28.1%	42.6	-7.6%	41.7	+2.2%	114.7	-11.2%
margin	11.9%	-1.0 p.p.	14.8%	+1.4 p.p.	13.6%	+1.9 p.p.	13.5%	-0.8 p.p.
EBIT (before restruct.costs)	19.1	-36.8%	31.0	-10.1%	30.2	+7.5%	80.3	-13.5%
margin	7.5%	-1.7 p.p.	10.8%	+0.8 p.p.	9.8%	+1.8 p.p.	9.4%	+0.3 p.p.

▶ Natural Rubber rising
costs slightly reduce
profitability

Revenues drivers	1Q'09	2Q'09	3Q '09	9M '09
$\Delta$ Price/Mix	+ 7.2 %	+6.8%	+7.0%	+7.3%
$\Delta$ Volume	- 25.7 %	-20.9%	-13.4%	-19.8%
∆ Rev. (before Exch. rate impact)	-18.5%	-14.1%	-6.4%	-12.5%
∆ Exch. Rate	-3.5%	-2.2%	-5.8%	-4.2%

- ▶ Volumes still negative even though improving vs. previous quarters
- ▶ Price/mix stable on 1H09 level





## **Recent Pirelli Tyre Highlights:**

3/7/2009



Pirelli celebrates the 80th anniversary of its industrial presence in Brazil, while announcing new investments worth 200 million dollar over a 3 year period.

7/7/2009



Pirelli launches the new FH65 long distance M/H Truck tyre for MEA markets.

**Summer 2009** 



17/9/2009



Pirelli is the exclusive partner of MCLaren for its new supercar, MP4-12C, with Pzero and Pzero Corsa

Fall 2009



Pirelli introduces a package of financial services with BNP-Paribas "Credityre" to support sales of M/H Truck tyres to fleets and end-users in Europe

Fall 2009



Pirelli Tyre expands its winter product range with Winter Snowcontrol Serie II, the tyre designed for mid-sized and city cars, the fastest growing segment in Europe. Fuel and noise reduction and safety are the main features of the new tyre launched in a three-day press trip through the Alps

Fall 2009



Cinturato P6 is recognized by tyre tests carried out by DEKRA as one of the best tyres among competitors both in mileage and in rolling resistance

Fall 2009



Cinturato P7 proves that safety and performance can be combined with energy efficiency, showing the highest results in all the six areas tested by TÜV among some major competitors: straight aquaplaning, wet and dry braking, wet and dry handling, rolling resistance. Cinturato P6 proves to be the best tyre in terms of straight aquaplaning, wet and dry braking and wet handling.



# **Pirelli Winter Tyre Test Results**

	MAGAZINE	PATTERN	SIZE	FINAL RESULT	Strength
Z	Probil	Chrono Winter	225/75R16 C	TEST WINNER	Top performance on snow, good on wet; harmonic, easily manageable and is forgiving mistakes.
EUROPEAN	Sport CUTO	Winter Sottozero Serie II	225/45R17 V	VERY RECOMMENDABLE	Very balanced driving behaviour and good grip level at low friction. High traction and braking power on snow and wet.
CENTRAL E	Auto Bild	Winter Sottozero Serie II	205/55R16 H	GOOD	Top-Performance with a good traction and a stable cornering grip on snow, agile driving-behavior on dry.
CEN	Aufo Bild <mark>allrad</mark>	Winter Sottozero	235/55R17 H/V	EXEMPLARY	Very balanced winter tyre, short braking distance on every surface.
	outseller serings species	Winter Carving Edge	205/55R16 T	TEST WINNER	On icy surface the Pirelli is easy to drive, and the grip level is never lost in any of the test. On snow Pirelli earns best position on test. Driveability remains uncomplicated and unchanged in all circumstances, which makes driveability easy.
NORDICS	löilägare	Winter Carving Edge	205/55R16 T	EXCELLENT	For the ice testing, Pirelli did very well. Is the quickest to start on snow. Judges to be outstanding to drive. Brakes equally well on wet and dry asphalt. Very good on ice and snow.
	AFFONDLADER TO THE	Winter Carving Edge	205/55R16 T	VERY GOOD	The Italians have sharpen up the Carving and have now a very good grip on winter roads. The steering is very precise.



# Pirelli Tyre 2009 targets update



2009 Targets (Feb.'09)

2009 revised Target (Nov. '09)

Revenues

3.8 /bln ~**3.9 €/bln** 

EBIT %

 $6.5/7.0\% \geq 7.0\%$ 

After continuous restructuring



## Pirelli Eco Technology: 9M'09 Key Financial Results

€/mIn



	1Q'09	YoY	2Q'09	YoY	3Q'09	YoY	9M'09	YoY
Volumes Filters Gecam (I/mln)	903 21.5	-12.2%	1,045 15.9	-17.6%	514 10,7	-30,1%	2,462 48.1	-18,6%
Revenues	14.3	-13.9%	14.0	-16.7%	10.5	-25.5%	38.8	-18.3%
of which <i>Filter</i> s	3.7		4.3		2,3		10,3	
Gecam	10,6		9,5		7,8		27,9	
Ebitda	(2.3)	n.m.	(2.1)	n.m.	(2.8)	n.m.	(7.2)	n.m.
Ebit	(2.8)	n.m.	(2.7)	n.m.	(3.3)	n.m.	(8.8)	n.m.
Net income	(3.4)		(3.2)		(4.1)		(10.7)	
NFP	26.8		32.8		42.9		42.9	

- ▶ Homologation process in Germany for Light and Heavy Duty Vehicles from Euro 1 to Euro 3 completed in 3Q09
- ▶ Delay in Low Emission Zones and traffic restrictions do not support sales forecast
- ▶ 2009 FY results in line with current trend
- ▶ Set up of production site in China progressing by 1Q 2010



# **Agenda**

- Pirelli 9M'09 Key Messages
- Pirelli Financial Review
- Pirelli Tyre & Parts
- Pirelli Real Estate
- Appendix



## **September 2009 Results - Highlights**



- ▶ The service platform<sup>(1)</sup>, which includes the proceeds from the 5% disposal of Pirelli RE Fund management (SGR), improved significantly through continuous focus on efficiency
- ▶ EBIT, including income from equity participations and interest income from participations is equal to -8.9 **€/mln** (+ 0.3 €/mln in 3Q).
- Cost-saving plan: 47 €/mln in savings already achieved in the period with a new target of approx 65 €/mln by year- end versus an original target of 50 €/mln
- ▶ Trend shows further reduction in operating losses: in 3Q the operating loss before restructuring costs and writedowns and revaluations - is approx. 7.3 €/mln compared to € 14.7 mln in 1Q and to 8.2 €/mln in 2Q
- **EBIT, including income from equity participations is -30.2 €/mln,** in line with the previously announced target range of -25/-35 €/mln. This target is confirmed for year-end<sup>(2)</sup>
- ▶ Real estate sales amounted to 657.6 €/mln: the year-end sales target of 1 €/bln is confirmed, on the basis of negotiations underway<sup>(3)</sup>
- **Consolidated Net Financial Position**(4): 447.4 €/mln, fell sharply compared with to December 2008 due to the successful completion of Pirelli RE's rights issue



<sup>(1)</sup> Includes results from: Asset and Fund Management, Services platform (Agency, Property, Facility and Credit Servicing) and Holding costs

<sup>(2)</sup> Before restructuring costs and writedowns/revaluations.

<sup>(3)</sup> Includes preliminary contracts, offers received and negotiation in progress

<sup>(4)</sup> Excluding shareholders' loan

# **Consolidated profit and loss**

(€/mln)

		9M'09	1H'09	9M'08
	Revenues	199.2	115.8	296.5
	of which services activities	137.4	94.7	172.1
	of which other revenues (*)	61.8	21.1	124.4
	EBIT ante restr. Costs, writedown/reval.	(1.3)	(2.0)	21.0
	Income from Equity Participations	(28.9)	(20.9)	1.4_
Α	EBIT inl. Inc. From Equity Part. ante Restructuring costs, writedown/reval.	(30.2)	(22.9)	22.4
	Restructuring Costs	(13.2)	(11.5)	(17.6)
	Property writedowns/revaluations	(11.9)	(4.8)	(1.4)
	EBIT inl. Inc.From Equity Part. After Restructuring costs, writedown/reval.	(55.3)	(39.3)	3.4
В	Interest Income from Participations	21.3	13.7	24.1
	EBIT incl. Income from Equity Part. & Interest Income from Part.	(34.0)	(25.6)	27.5
	Financial Charges	(19.5)	(14.7)	(34.0)
	Profit Before taxes	(53.5)	(40.3)	(6.5)
	Income Taxes	(5.2)	(2.4)	(8.2)
	Net Income before discontinued operations	(58.7)	(42.7)	(14.7)
	Discontinued Operations	` 0.Ó	` 0.Ó	` 4.1́
	Net Income	(58.7)	(42.7)	(10.6)
	Minority Interests	0.8	0.4	(2.3)
	Net Income after minority interests	(57.9)	(42.3)	(12.9)
	A + B	(8.9)	(9.2)	46.5

The 2008 result of 22.4 € mln includes one-off revenues in excess of +30 € mln (disposal of Lucchini area in Poland and indemnification for the replacement of Pirelli RE SGR in the Berenice Fund management.

(\*) Related to revenues on controlled initiatives.



## Details on service platform and on vehicles & funds

(€/mln)

Service Platfor	m & Holding	9M'09	1H'09	9M'08
0	lidated Revenues ther Revenues (*) <b>Total Revenues</b>	137.4 7.9 <b>145.3</b>	94.7 2.0 <b>96.7</b>	172.1 17.6 <b>189.7</b>
	Result (**)	(0.5)	(3.2)	(5.2)
Vehicles & Fun	ds			
-01 -0	om vehicles & funds f which Real Estate f which NPLs e from Participations	(29.7) (35.6) 6.0 21.3	(19.8) (22.8) 3.0 13.7	27.6 13.2 14.5 24.1
	Result(**)	(8.4)	(6.0)	51.8
	TOTAL Result (**)	(8.9)	(9.2)	46.5

<sup>(\*\*) &#</sup>x27;Result' represents EBIT including income from equity participations before restructuring costs, writedown/ revalutations, interest income from participations



<sup>(\*)</sup> Includes results from participated companies, success fees, promote and a capital gain from quota funds disposals.

In 2009 it corresponds to the capital gain from disposal of 5% Pirelli RE SGR and 20% Credit Servicing.

In 2008, 17.0 € mln are related to indemnification for the replacement of Pirelli RE from the Berenice Fund management .

# **Segment report**



(€/mln)	Ita	ıly	Gern	nany	Pola	and	NI	PL	Hole	ding	To	tal
	9M'09	9M'08	9M'09	9M'08	9M'09	9M'08	9M'09	9M'08	9M'09	9M'08	9M'09	9M'08
Service Platform	<sup>(*)</sup> 19.5	18.9 (**)	2.2	(6.4)	(1.1)	(0.4)	(5.2)	0.2			15.4	12.3 >(0.5) (5
Holding									(15.9)	(17.5)	(15.9)	(17.5)
A. Vehicles & Funds	(21.0)	0.6	(14.9)	(4.9)	0.3	17.4	6.0	14.5			(29.7)	27.6
Subtotal	(1.6)	19.5	(12.8)	(11.2)	(8.0)	17.0	8.0	14.7	(15.9)	(17.5)	(30.2)	22.4
B. Interest Income from Part.	5.9	8.5	12.3	7.7	1.7	1.1	1.3	6.3	0.0	0.6	21.3	24.1
Total Result (***)	4.3	28.1	(0.4)	(3.6)	0.9	18.0	2.1	21.0	(15.9)	(17.0)	(8.9)	46.5
FB. Vehicles & Funds Total Result	(15.1)	9.2	(2.6)	2.8	2.0	18.5	7.3	20.8	0.0	0.6	(8.4)	51.8

<sup>(\*)</sup> It includes 6.1 € mln from 5% SGR disposal.



<sup>(\*\*)</sup> It includes 17 € mln indemnification from Berenice Fund.

<sup>(\*\*\*)</sup> result Represents EBIT including income from equity participations before restructuring costs, writedowns/revaluations, interest income from participations

### Real estate sales and NPL recoveries



(€/mln)





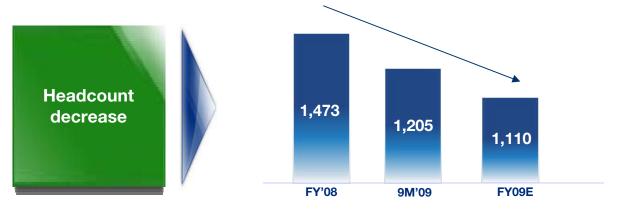
- ▶ Gross Margin on sales is around 12% as of September 2009 and sales price in line with market value
- ▶ Confirmed 1 € bln of real estate sales by year end, on the basis of preliminary contracts, offers received and negotiations in progress



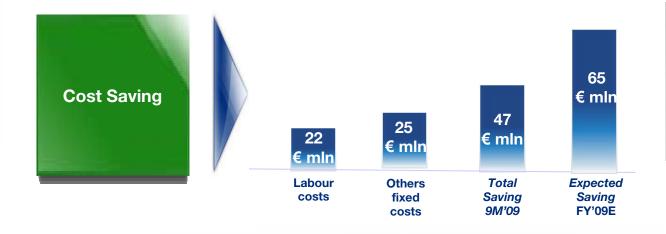
## **Update on Headcount and Cost Saving**







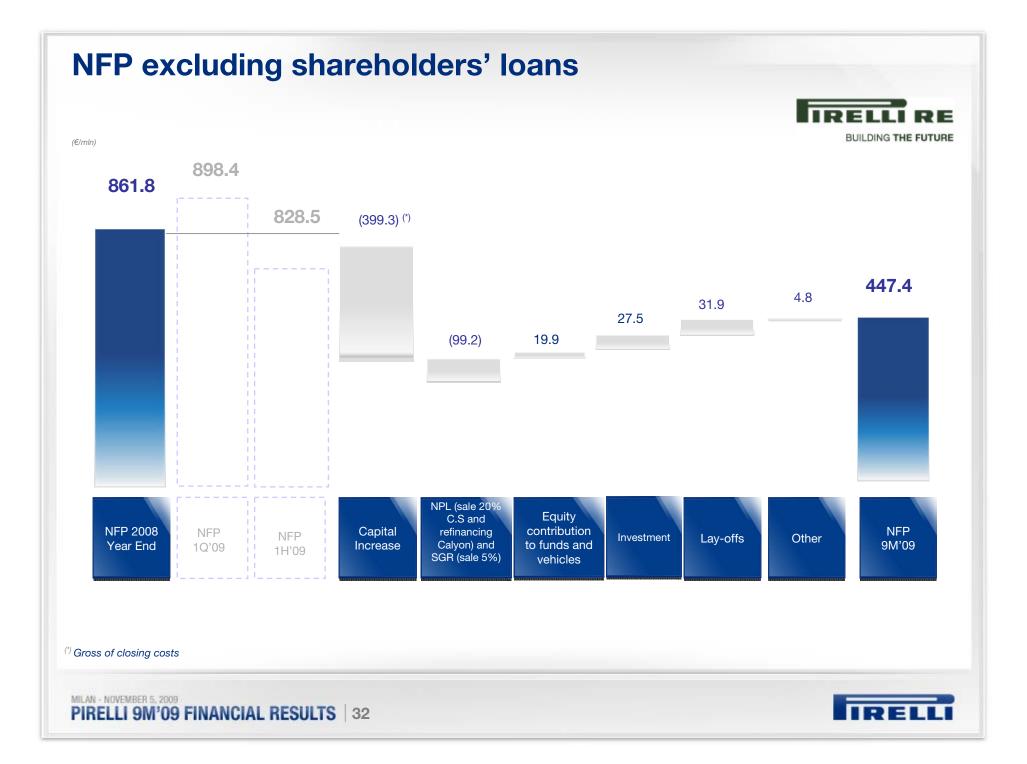
Reduction from 2,956 in 2007 to 1,205 as of **September. New targets** confirmed



€ 47 mln saving as of 2009 (of which nearly 50% related to headcount). Year end target improved vs. original 50 € mln







## **Consolidated balance sheet**

€/mIn



	9M'09	FY'08	9M'08
Fixed Assets	562.8	589.1	816.3
of which participations	389.0	405.7	632.0
of which goodwill	135.5	137.8	140.0
Net working capital	136.1	133.1	170.9
Net invested capital	698.9	722.2	987.2
Net equity	687.0	366.4	616.7
Of which own net equity	679.9	361.7	609.8
Funds	55.4	66.3	46.7
Net Financial Position	(43.5)	289.5	323.8
Of which shareholders'loan	(490.9)	(572.3)	(610.7)
Total Funds	698.9	722.2	987.2
NPF excluding shareholders'loan	447.4	861.8	934.5
NIC excluding shareholders'loan	1,189.8	1,294.5	1,597.9
Gearing	0,65	2.35	1.52





Back up



# Pirelli Group – 9M'09 Results

### **Profit & Loss and Net Financial Position by Business Unit**

€/mln	Pirelli Tyre Eco Technology		Pirelli Real Estate		<b>Broadband Access</b>		Others		Pirelli & C. Cons.			
	9M'09	9M'08	9M'09	9M'08	9M'09	9M'08	9M'09	9M'08	9M'09	9M'08	9M'09	9M'08
Sales $\Delta\%$	2,958.6	<b>3,229.2</b> -8,4%	38.8	<b>47.5</b> -18.3%	199.2	<b>296.5</b> -32.8%	103.1	<b>92.3</b> 11.7%	7.7	2.5	3,307.4	<b>3,668.0</b> -9.8%
$\Delta$ % on organic sales		-5.8%		-18.3%		-32.8%		11.7%				-7.7%
<b>EBITDA before Restruct Costs</b> % on sales	<b>382.8</b> 12.9%	<b>378.3</b> 11.7%	(7.2) n.s.	<b>(5.8)</b> n.s.	0.0 * n.s.	<b>27.3</b> * n.s.	3.6	3.8	(18.0)	(12.6)	<b>361.2</b> * 10.9%	<b>391.0*</b> 10.7%
EBITDA	364.7	346.6	(7.2)	(5.8)	(13.2)	9.7 *	3.6	3.8	(28.0)	(12.6)	319.9	341.7*
EBIT before Restruct Costs % on sales	<b>240.8</b> 8.1%	<b>231.8</b> 7.2%	(8.8)	(6.5)	(5.4)*	20.7*	2.9	3.2	(24.4)	(16.9)	<b>205.1</b> * 6.2%	<b>232.3*</b> 6.3%
Restructuring Costs	(18.1)	(31.7)	0.0	0.0	(13.2)	(17.6)	0.0	0.0	(10.0)	0.0	(41.3)	(49.3)
<b>EBIT</b> % on sales	<b>222.7</b> 7.5%	<b>200.1</b> 6.2%	(8.8)	(6.5)	(18.6)*	3.1*	2.9	3.2	(34.4)	(16.9)	<b>163.8</b> * 5.0%	<b>183.0 *</b> 5.0%
Devaluation/sale of participations in listed companies									(17.5)	(155.3)	(17.5)	(155.3)
Other result from participations	3.8	27.6	0.0	0.0	(36.7)**	0.3**	0.0	0.0	12.5	42.1	(20.4) **	70.0**
EBIT post results from particip. excl. RE deval./reval. & restruct. costs					(30.2)	22.4						
EBIT post results from particip.					(55.3)	3.4						
Financial Income/Charges	(59.7)	(43.0)	(1.9)	(1.2)	1.8	(9.9)	0.1	(1.3)	6.7	20.3	(53.0)	(35.1)
Fiscal Charges	(75.9)	(76.4)	0.0	0.0	(5.2)	(8.2)	0.5	0.4	(1.0)	(6.7)	(81.6)	(90.9)
Net income before discont. operat % on sales	<b>90.9</b> 3.1%	<b>108.3</b> 3.4%	(10.7)	(7.7)	(58.7)	(14.7)	3.5	2.3	(33.7)	(116.5)	( <b>8.7</b> ) n.s.	( <b>28.3</b> ) n.s.
Discontinued Operations					0.0	4.1			0.0	(12.1)	0,0	(8.0)
Net income % on sales	<b>90.9</b> 3.1%	<b>108.3</b> 3.4%	(10.7)	(7.7)	(58.7)	(10.6)	3.5	2.3	(33.7)	(128.6)	( <b>8.7)</b> n.s.	( <b>36.3</b> ) n.s.
Attributable Net income					(57.9)	(12.9)					18.2	(51.3)
Net Financial Position	1,298.6	892.4	42.9	12.8	(43.5)	323.8	(17.9)	32.0	(588.7)	(205.3)	691.4	1,055.7

<sup>\*</sup> Of which Pirelli RE property writedowns/revaluations: -4.2 €/mln in 9M'09 and -0.3€/mln in 9M'08



<sup>\*</sup>of witch Pirelli RE property writedowns/revaluations: -7.7€/mln in 9M'09 and -1.1€/mln in 9M'08

## Pirelli Group – 3Q'09 Results

#### **Profit & Loss and Net Financial Position by Business Unit**

€/mln	Pirelli	Tyre		elli chnology	Pirelli Rea	al Estate	Broadba	nd Access	Oth	iers	Pirelli &	C. Cons.
€/IIIII	3Q'09	3Q'08	3Q'09	3Q'08	3Q'09	3Q'08	3Q'09	3Q'08	3Q'09	3Q'08	3Q'09	3Q'08
Sales	1,042.7	1,062.9	10.5	14.1	83.4	103.7	30.3	28.9	2.9	3.6	1,169,8	1,213.2
$\Delta\%$		-1.9%		-25.5%		-19.6%		4.8%				-3.6%
$\Delta$ % on organic sales		+1.4%		-25.5%		-19.6%		4.8%				-0.7%
<b>EBITDA</b> before Restruct Costs % on sales	<b>142.0</b> 13.6%	<b>91.8</b> 8.6%	(2.8)	(2.5)	2.6	3.0	<b>0.4</b> 1.3%	<b>0.2</b> 0.7%	(7.1)	(7.3)	<b>135.1</b> 11.5%	<b>85.2</b> 7.0%
EBITDA	133.6	65.1	(2.8)	(2.5)	0.9	1.6	0.4	0.2	(17.1)	(7.3)	115.0	57.1
EBIT before Restruct Costs % on sales	<b>94.3</b> 9.0%	<b>40.8</b> 3.8%	(3.3)	(2.6)	0.8	0.7	<b>0.2</b> 0.7%	<b>0.0</b> 0.0%	(9.2)	(8.7)	<b>82.8</b> 7.1%	<b>30.2</b> 2.5%
Restructuring Costs	(8.4)	(26.7)	0.0	0.0	(1.7)	(1.4)	0.0	0.0	(10.0)	0.0	(20.1)	(28.1)
EBIT % on sales	<b>85.9</b> 8.2%	<b>14.1</b> 1.3%	(3.3)	(2.6)	(0.9)	(0.7)	<b>0.2</b> 0.7%	<b>0.0</b> 0.0%	(19.2)	(8.7)	<b>62.7</b> 5.4%	<b>2.1</b> 0.2%
Devaluation/sale of participations in listed companies									6.7	0.0	6.7	0.0
Other result from participations	0.0	27.3	0.0	0.0	(15.1) *	(16.5)*	0.0	0.0	(0.9)	(0.5)	(16.0) *	10.2 *
EBIT post results from particip. excl. RE deval./reval. & restruct. costs					(7.3)	(15.3)						
EBIT post results from particip.					(16.1)	(17.3)						
Financial Income/Charges	(16.7)	(13.3)	(0.8)	(0.4)	2.9	(2.7)	(0.6)	1.5	1.7	2.3	(13.6)	(12.6)
Fiscal Charges	(32.5)	(21.5)	0.0	0.0	(2.8)	(1.7)	(0.2)	0.6	(0.6)	(3.6)	(36.1)	(26.2)
Net income before discont. operat % on sales	<b>36.7</b> 3.5%	<b>6.6</b> 0.6%	(4.1)	(3.0)	(16.0)	(21.7)	(0.6)	2.1	(12.3)	(10.5)	<b>3.7</b> 0.3%	( <b>26.5</b> ) <i>n.s.</i>
Discontinued Operations					0.0	(0.3)			0.0	0.0	0.0	(0.3)
Net income % on sales	<b>36.7</b> 3.5%	<b>6.6</b> 0.6%	(4.1)	(3.0)	(16.0)	(22.0)	(0.6)	2.1	(12.3)	(10.5)	<b>3.7</b> n.s.	<b>(26.8)</b> n.s.
Attributable Net income					(15.6)	(21.9)					11.9	(15.1)
Net Financial Position	1,298.6	892.4	42.9	12.8	(43.5)	323.8	(17.9)	32.0	(588.7)	(205.3)	691.4	1,055.7

\*of witch property writedowns/revaluations -7.1€/mln in 9M'09 and -0.6€/mln in 9M'08

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## **Pirelli Balance Sheet**

€/mIn

	9M'09	2008 Actual
Fixed Assets Net Working Capital	3,490.0 511.0	3,686.4 397.4
Net Invested Capital	4,001.0	4,083.8
Equity	2,570.7	2,374.4
Provisions	<b>738.9</b>	681,7
<b>Net Financial Position</b>	691.4	1,027.7
Total Assets	4,001.0	4,083.8
Pirelli & C. attributable Equity	2,244.9	2,171.8
Equity per share	0.418	0.405

% Net Invested Capital 30.09.2009 31.12.2008 P.Tyre 66.9% **62.7**% P.Eco Tech. 1.2% 0.8% P.Real Est. 19.4% 18.9% PBS 0.4% 0.4% Others 12.1% 17.2%

# **Pirelli Group Cash Flow**

€/mln	1Q'09	2Q'09	3Q'09	9M'09	9M'08
Operating profit (EBIT)	50.3	72.0	82.8	205.1	232.3
Depreciation	51.4	52.4	52.3	156.1	158.7
Net investments	(42.9)	(37.4)	(32.0)	(112.3)	(217.3)
Working capital/other variations	(262.8)	96.7	84.4	(81.7)	(328.3)
FREE CASH FLOW	(204.0)	183.7	187.5	167.2	(154.6)
Financial income (expenses)	(20.2)	(19.2)	(13.6)	(53.0)	(35.1)
Taxes charges	(26.3)	(19.2)	(36.1)	(81.6)	(90.9)
<b>OPERATING CASH FLOW</b>	(250.5)	145.3	137.8	32.6	(280.6)
Speed SpA acquisition	-	-	-	-	(835.5)
Financial investments/divestitures	37.9	78.1	129.4	245.4	(54.1)
Dividends paid	-	(2.4)	-	(2.4)	(168.0)
Cash out for restructuring	(45.8)	(25.1)	(15.7)	(86.6)	(13.8)
PRE Capital increase subscribed by mi	norities -	-	167.4	167.4	-
Exchange rate differentials	7.2	(24.6)	(2.7)	(20.1)	(5.8)
NET CASH FLOW	(251.2)	171.3	416.2	336.3	(1,357.8)

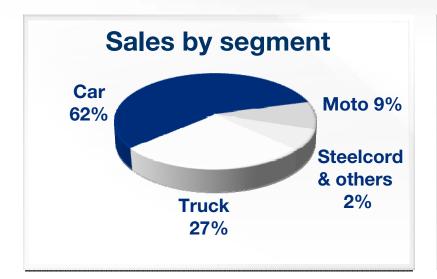


# Pirelli Group: Net financial position 9M'09 by Business

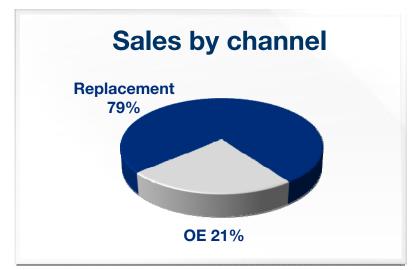
	TYRE	PRE	Other Business	Corporate	Pirelli Group
Gross Debt	1,615	502	62	253	1,842
to Corporate	445	69	61		
Financial receivables	(91)	(506)	(22)	(574)	(603)
Cash and cash equivalents	(225)	(40)	(4)	(279)	(548)
Net Financial Position	1,299	(44)	36	(600)	691



## 9M'09 Pirelli Tyre Mix



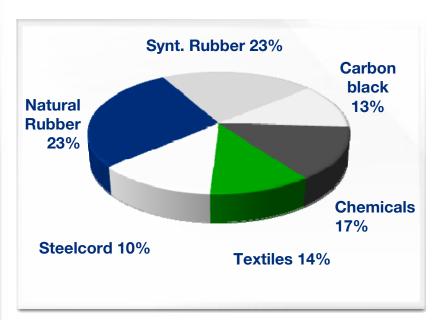




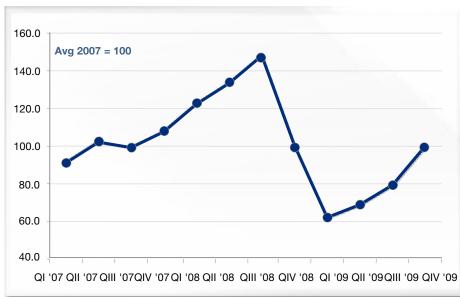


### **Raw Materials**

### **Pirelli Tyre mix**



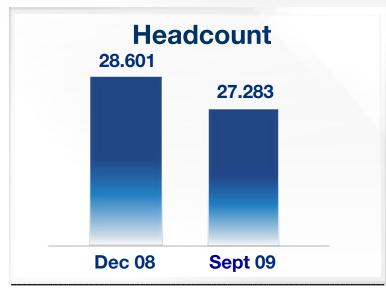
### **Natural Rubber price trend**

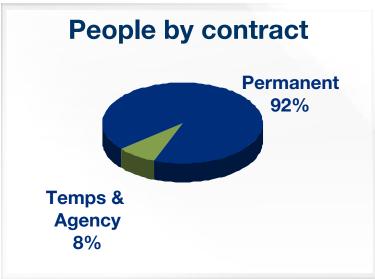


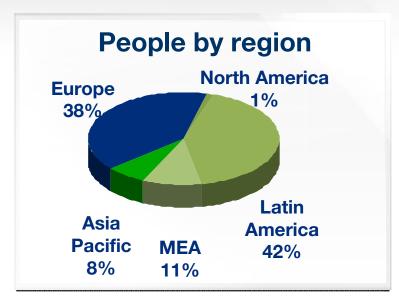
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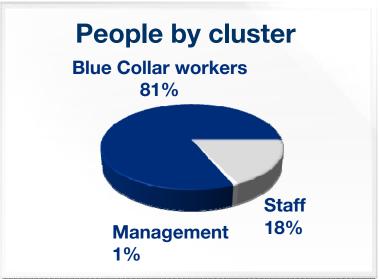


## 9M'09 Pirelli Tyre People

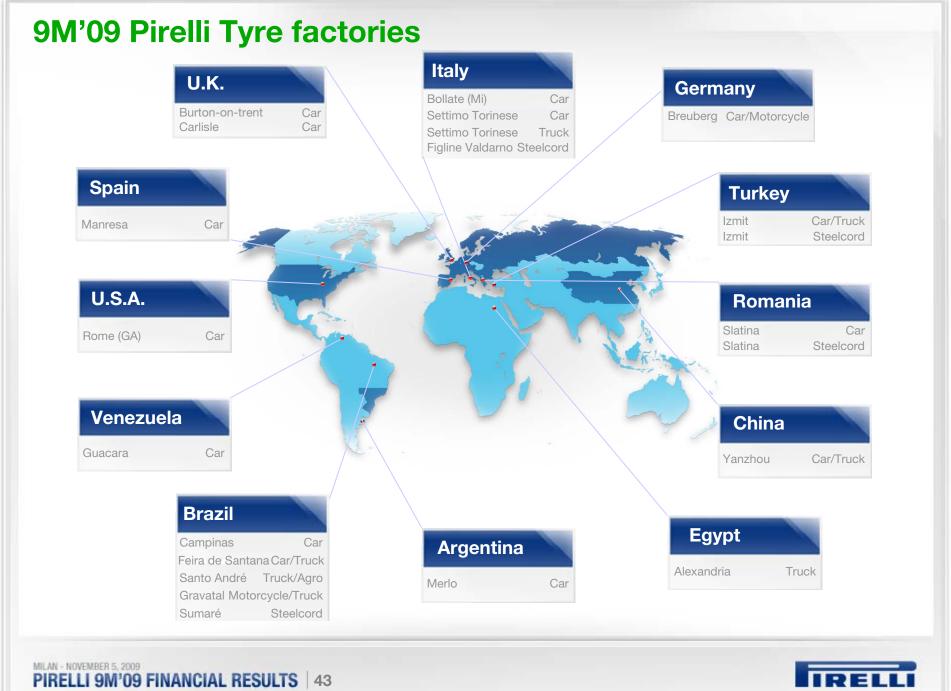












## **Consolidated net cash flow**

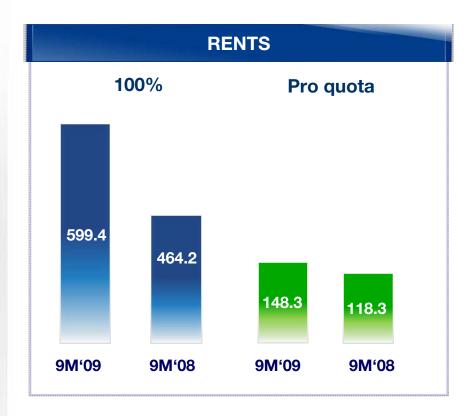


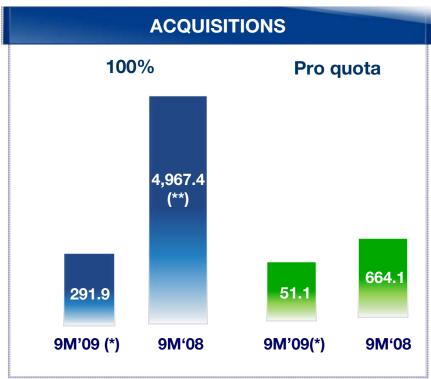
	9M'09	9M'08
Ebit before restructuring costs, reval. / deval. Depreciation Change in investments	(1.3) 5.4 (36.8)	<b>21.0</b> 6.6 (50.1)
Change in other fixed assets	0.1	(14.8)
Change in NWC, funds and other	(0.9)	(12.0)
Free cash flow	(33.5)	(49.3)
Impact from Facility Mgm disposal Restructuring costs Interest income /expenses and taxes Cash flow before dividends Dividend paid	0.0 (31.9) (1.0) <b>(66.3)</b> 0.0	102.4 (8.6) 6.4 <b>51.0</b> (85.1)
Net cash flow	(66.3)	(34.1)
Capital increase	399.3	0.0
Treasury shares purchase/sales Total net cash flow	0.0 <b>333.0</b>	0.0 <b>(34.1)</b>



#### **Rents and sales evolution**







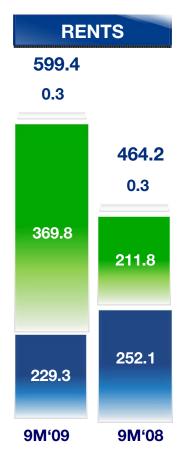
- (\*) No impacts on consolidated NFP since acquisitions are financed by a financial vehicle
- (\*\*) It includes the acquisition of Highstreet for 4,625.0 €/mln, whose management is split in half with Archon.

# Real estate portfolio: sales, rents and acquitions by country

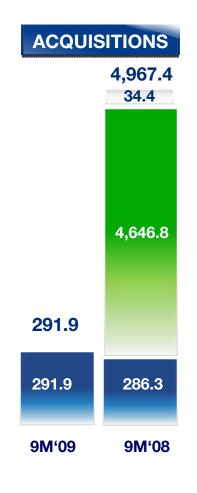








Germany







## **Total economic results- total Pirelli RE**

(1/2)

Fund & AM Fee	9M'09	1H'09	9M'08
Consolidated revenues	44.0	29.5	70.1
Other (*) <b>Total revenues</b>	6.1 <b>50.1</b>	0.0 <b>29.5</b>	17,0 <b>87.1</b>
Result (**)	18.5	8.6	18.0
Consolidated revenues Other (*) Total revenues	18.5 0.0 <b>18.5</b>	12.7 0.0 12.7	22.4 (0.1) 22.3
Result (**)	(4.7)	(4.0)	(10.9)
Property Consolidated revenues Other (*) Total revenues	47.6 0.0 <b>47.6</b>	32.2 0.0 <b>32.2</b>	50.1 0.5 <b>50.6</b>
Result (**)	6.4	4.6	4.9
Facility Consolidated revenues Other (*) Total revenues	12.3 0.0 <b>12.3</b>	7.2 0.0 <b>7.2</b>	19.2 0.2 <b>19.4</b>
Result (**)	0.3	0.2	0.1
Credit servicing			
Consolidated revenues	12.1	8.7	23.3
Other (*) <b>Total revenues</b>	1.8 <b>14.0</b>	2.0 <b>10.7</b>	0.0 <b>23.3</b>
Result (**)	(5.2)	(2.5)	0.2
Holding Consolidated revenues Other (*) Total revenues	2.9 0.0 <b>2.9</b>	4.4 0.0 <b>4.4</b>	(12.9) (0.0)
Result (**)	(15.9)	(10.0)	(12.9)

<sup>(\*)</sup> Includes success fees, promote and capital gain from quota disposals of service companies

<sup>(\*\*) &#</sup>x27;Result' represents EBIT including income from equity participations before restructuring costs, writedown/ revaluations, including interest income from participations



## **Total economic results- total Pirelli RE**

(2/2)



	9M'09	1H'09	9M'08
Service platform & Holding	NO SHI GE GE AND DELICE EL EL SONICIO EL		
Consolidated revenues	137.4	94.7	172.1
Other (*)	7.9	2.0	17.6
Total revenues	145.3	96.7	189.7
Result (**)	(0.5)	(3.2)	(5.2)
Vehicles & funds			
Results from Vehicles & funds	(29.7)	(19.8)	27.6
Of which Real estate	(35.6)	(22.8)	13.2
Of which NPL	6.0	3.0	14.5
Interest income from participations	21.3	13.7	24.1
Result (**)	(8.4)	(6.0)	51.8
Total Result (**)	(8.9)	(9.2)	46.5



<sup>(\*)</sup> Includes success fees, promote and capital gain from quota disposals of service companies

<sup>(\*\*) &#</sup>x27;Result' represents EBIT including income from equity participations before restructuring costs, writedown/ revaluations, including interest income from participations

# **Economic results - Italy**

€/mln



	9M'09	1H'09	9M'08
Service platform			
Consolidated revenues	73.9	50.1	106.4
Other (*)	6.1	0.0	17.0
Total revenues	80.0	50.1	123.4
Result (**)	19.5	6.7	18.9
/ehicles & funds			
Results from Vehicles & funds	(21.0)	(14.6)	0.6
Interest income from participations	5.9	4.3	8.5
Result (**)	(15.1)	(10.3)	9.2
Total Italy (**)	4.3	(3.6)	28.1



<sup>(\*)</sup> Includes success fees, promote and capital gain from quota disposals of service companies

<sup>(\*\*) &#</sup>x27;Result' represents EBIT including income from equity participations before restructuring costs, writedown/ revaluations, including interest income from participations

## **Economic results – service platform - Italy**



	9M'09	9M'09 1H'09		
Fund & AM Fee	1990 (1991) 1990 (1991) 1990 (1991) 1990 (1991) 1990 (1991) 1990 (1991) 1990 (1991)			
Consolidated revenues	32.1	21.4	57.0	
Other (*)	6.1		17.0	
Total revenues	38.2	21.4	74.0	
Result (**)	16.4	6.0	22.4	
Agency	4.4.4	40.4	17.0	
Consolidated revenues Other (*)	14.4	10.1	17.9	
Total revenues	14.4	10.1	17.9	
Result (**)	(4.5)	(3.9)	(9.9)	
Property				
Consolidated revenues Other (*)	27.4	18.6	31.4	
Total revenues	27.4	18.6	31.4	
Result (**)	7.6	4.6	6.4	
Service platform				
Consolidated revenues	73.9	50.1	106.4	
Other (*)	6.1	0.0	17.0	
Total revenues	80.0	50.1	123.4	
Result (**)	19.5	6.7	18.9	

<sup>(\*\*) &#</sup>x27;Result' represents EBIT including income from equity participations before restructuring costs, writedown/ revaluations, including interest income from participations



<sup>(\*)</sup> Includes success fees, promote and capital gain from quota disposals of service companies

## **Economic results - Germany**

€/mln



	9M'09	1H'09	9M'08
Service platform		ROCEESDAGG	
Consolidated revenues	44.4	28.5	49.3
Other (*)	0.0	0.0	0.6
Total revenues	44.4	28.5	49.9
Result (**)	2.2	2.7	(6.4)
/ehicles & funds			
Results from Vehicles & funds	(14.9)	(8.8)	(4.9)
Interest income from participations	12.3	7.9	7.7
Result (**)	(2.6)	(0.9)	2.8
Total Germany (**)	(0.4)	(1.8)	(3.6)



<sup>(\*)</sup> Includes success fees, promote and capital gain from quota disposals of service companies

<sup>(\*\*) &#</sup>x27;Result' represents EBIT including income from equity participations before restructuring costs, writedown/ revaluations, including interest income from participations

## **Economic results – service platform – Germany**

	9M'09	1H'09	9M'08
Fund & AM Fee		HADDIGGERADDIGGERADDIGGERADDIGGERADDIGGERADDIGGERADDIG	exphiacerrohiacerrohiacerrohiacerrohiacerrohiacerr
Consolidated revenues Other (*)	10.3	7.0	11.0
Total revenues	10.3	7.0	11.0
Result (**)	3.1	3.1	(2.8)
Consolidated revenues Other (*)	3.4	2.2	3.7 (0.1)
Total revenues	3.4	2.2	3.7
Result (**)	0.2	0.0	(0.9)
Property	20.0	40.0	40.0
Consolidated revenues	20.2	13.6	18.6
Other (*)	20.0	40.0	0.5
Total revenues	20.2	13.6	19.1
Result (**)	(1.2)	0.0	(1.6)
Facility			
Consolidated revenues	10.6	5.8	16.0
Other (*)			0.2
Total revenues	10.6	5.8	16.1
Result (**)	0.1	(0.4)	(1.1)
Service platform			
Consolidated revenues	44.4	28.5	49.3
Other (*)	0.0	0.0	0.6
Total revenues	44.4	28.5	49.9
Result (**)	2.2	2.7	(6.4)

<sup>(\*)</sup> Includes success fees, promote and capital gain from quota disposals of service companies



<sup>(\*\*) &#</sup>x27;Result' represents EBIT including income from equity participations before restructuring costs, writedown/ revaluations, including interest income from participations

## **Economic results - Poland**

€/mln



	9M'09	1H'09	9M'08
Service platform			
Consolidated revenues	4.0	3.1	6.1
Other (*)	0.0	0.0	0.0
Total revenues	4.0	3.1	6.1
Result (**)	(1.1)	(0.1)	(0.4)
/ehicles & funds			
Results from Vehicles & funds	0.3	0.6	17.4
Interest income from participations	1.7	1.1	1.1
Result (**)	2.0	1.7	18.5
Total Poland (**)	0.9	1.6	18.0



<sup>(\*)</sup> Includes success fees, promote and capital gain from quota disposals of service companies

<sup>(\*\*) &#</sup>x27;Result' represents EBIT including income from equity participations before restructuring costs, writedown/ revaluations, including interest income from participations

## Economic results - service platform - Poland



	9M'09	1H'09	9M'08	
Fund & AM Fee	SEGGEPHINESEGGEPHINESEGGEPHINESEGGEPHINESEG	неемэррицекторицекторицекторицекторицекторицектор	PIGGERRAPHIGERRAPHIGERRAPHIGERRAPHIGERRAPHIGE	
Consolidated revenues Other (*)	1.6	1.1	2.1	
Total revenues	1.6	1.1	2.1	
Result (**) Agency	(0.9)	(0.5)	(1.6)	
Consolidated revenues Other (*)	0.7	0.5	0.7	
Total revenues	0.7	0.5	0.7	
Result (**)	(0.4)	(0.1)	(0.1)	
Facility				
Consolidated revenues Other (*)	1.7	1.5	3.2	
Total revenues	1.7	1.5	3.2	
Result (**)	0.2	0.6	1.2	
Service platform				
Consolidated revenues	4.0	3.1	6.1	
Other (*)	0.0	0.0	0.0	
Total revenues	4.0	3.1	6.1	
Result (**)	(1.1)	(0.1)	(0.4)	

<sup>(\*\*) &#</sup>x27;Result' represents EBIT including income from equity participations before restructuring costs, writedown/ revaluations, including interest income from participations



<sup>(\*)</sup> Includes success fees, promote and capital gain from quota disposals of service companies

# **Economic results - Npl**

€/mln



	9M'09	1H'09	9M'08
Service platform		NGEEE SOUGEE EE SOUGEE EE SOUGEE EE SOUGEE EE SOUGEE EE	boccos solices and solices are solices and solices and solices and solices are solices and solices and solices and solices are solices are solices and solices are solices are solices and solices are
Consolidated revenues	12.1	8.7	23.3
Other (*)	1.8	2.0	0.0
Total revenues	14.0	10.7	23.3
Result (**)	(5.2)	(2.4)	0.2
/ehicles & funds			
Results from Vehicles & funds	6.0	3.0	14.5
Interest income from participations	1.3	0.4	6.3
Result (**)	7.3	3.4	20.8
Total Npl (**)	2.1	1.1	21.0



<sup>(\*)</sup> Includes success fees, promote and capital gain from quota disposals of service companies

<sup>(\*\*) &#</sup>x27;Result' represents EBIT including income from equity participations before restructuring costs, writedown/ revaluations, including interest income from participations

## Partecipated real estate assets under management – 100%

Sep-09	Quota PRE	Passing Rent	Passing Yield	Vacancy	Book Value	Net Financial Position	Of which Net Debt
Commercial Core Italy		86,471.2	5.3%	11.0%	1,618,224.9	1,111,766.5	1,072,140.9
Tecla Fondo Uffici	45.0%	39,489.2	5.5%	9.7%	716,984.2	489,853.2	489,853.3
Fondo Cloe	18.6%	25,075.5	5.9%	13.7%	425,295.5	219,066.3	219,066.3
Fondo Retail & Entertainm	31.6%	21,906.6	4.6%	13.1%	475,945.1	402,847.0	363,221.4
Commercial Yieding Italy		177,141.6	7.0%	6.3%	2,531,220.1	1,388,181.4	1,303,068.9
Fiprs	22.0%	21,249.0	8.2%	0	259,309.4	206,329.5	193,075.3
Tiglio 1	12.9%	13,978.0	6.8%	37.8%	205,175.0	115,327.1	115,327.
Raissa	35.0%	23,307.8	6.7%	0	346,649.7	185,856.9	155,812.9
Olinda Fondo Shop	11.8%	38,516.0	6.7%	3.1%	578,870.0	294,738.8	294,738.
Dolcetto Tre S.r.l.	33.0%	1,426.0	10.4%	0.0%	13,675.4	9,959.9	9,959.
Progetto Perugia	100.0%	1,618.0	4.9%	1.7%	32,994.8		-
Armilla	2.3%	16,790.2	7.5%	0.0%	224,970.0	133,813.6	133,813.
Spazio Industriale Fondo (Portafoglio)	22.0%	41,246.6	7.2%	2.0%	569,754.6	281,150.9	281,150.9
Fo. Hospitality & Leisure	35.0%	9,012.0	8.3%	0.0%	108,956.3	101,607.5	79,778.3
Italia Turismo	16.3%	9,998.0	5.2%	0.0%	190,865.0	59,397.1	39,412.1
TOTAL Italy		263,612.8	6.4%	7.1%	4,149,445.0	2,499,947.9	2,375,209.8
Commercial Core Germany		109,190.1	6.2%	0.0%	1,774,098.7	1,194,883.3	1,103,463.3
Mistral	35.0%	-	0.0%	0.0%	-		-
Highstreet	12.1%	109,190.1	6.2%	0.0%	1,774,098.7	1,194,883.3	1,103,463.3
Commercial Germany		169,315.9	7.0%	1.3%	2,414,459.1	2,607,156.4	2,468,904.3
Highstreet	12.1%	162,143.7	7.1%	1.0%	2,280,869.8	2,524,164.0	2,398,504.4
Mistral	35.0%	7,172.2	5.4%	10.8%	133,589.3	82,992.4	70,399.
Residential Yielding Germany		188,165.3	6.9%	5.4%	2,740,997.6	2,577,506.5	2,222,609.2
DGAG	40.0%	68,289.3	7.5%	3.3%	905,323.3	805,834.9	692,684.5
BIB	40.0%	101,675.3	6.5%	6.2%	1,557,090.8	1,534,358.6	1,328,055.0
Small Deal	49.9%	18,200.7	6.5%	8.4%	278,583.5	237,312.9	201,869.0
TOTAL Germany		466,671.4	6.7%	3.6%	6,929,555.4	6,379,546.2	5,794,976.8
TOTAL YIELDING PORTFOLIO		730,284.2	6.6%	4,9%	11,079,000.4	8,879,494.1	8,170,186.6
Residential Small Office House Office ITA		19,571.4	n.m.	n.m.	1,035,736.9	890,351.5	742,013.0
Development ITA			1141114	11.111.			965,109.4
	1	2,401.0 8,121.2			1,368,091.4 152,456.1	1,149,292.5	112,006.3
Development Germany Development Poland		330.4			151,466.6	123,760.6	65,430.6
							•
OTHER PORTFOLIO		30,424.1			2,707,751.1	2,289,781.7	1,884,559.3
		-					

<sup>(\*)</sup> The yields related to the real estate funds managed by SGR are based on the assumption pending the approval by SGR Board of the September 2009 financial statements



## Pro-quota real estate assets under management

Sep-09	Passing Rent pro-quota	Passing Yield	Vacancy	Book Value pro-quota	Net Financial Position	Of which Net Debt Proquota
Commercial Core Italy	29,356.6	5.3%	10.5%	552,146.5	402,080.8	381,132.8
Tecla Fondo Uffici	17,770.1	5.5%	9.7%	322,642.9	226,802.5	226,802.5
Fondo Cloe	4,664.0	5.9%	13.7%	79,105.0	40,746.3	40,746.3
Fondo Retail & Entertainm	6,922.5	4.6%	13.1%	150,398.7	134,532.0	113,584.0
commercial Yieding Italy	35,504.5	7.0%	4.1%	510,318.2	291,026.1	267,669.8
Fiprs	4,666.3	8.2%	0	56,944.3	55,353.8	50,153.8
Tiglio 1	1,801.8	6.8%	37.8%	26,447.1	15,474.9	15,474.9
Raissa	8,157.7	6.7%	0	121,327.4	65,049.9	54,533.8
Olinda Fondo Shop	4,544.9	6.7%	3.1%	68,306.7	34,844.0	34,844.0
Dolcetto Tre S.r.l.	470.6	10.4%	0.0%	4,512.9	3,286.8	3,286.8
Progetto Perugia	1,618.0	4.9%	1.7%	32,994.8		
Armilla	386.2	7.5%	0.0%	5,174.3	3,024.2	3,024.2
Spazio Industriale Fondo (Portafoglio)	9,074.3	7.2%	2.0%	125,346.0	62,116.6	62,116.6
Fo. Hospitality & Leisure	3,154.2	8.3%	0.0%	38,134.7	35,562.6	27,922.4
Italia Turismo FOTAL Italy	1,630.7 <b>64,861.2</b>	5.2% <b>6.1%</b>	0.0% <b>5.8%</b>	31,130.1 1,062,464.8	16,313.3 <b>693,107.0</b>	16,313.3 <b>648,802.6</b>
,					•	<u> </u>
commercial Core Germany	13,212.0	6.2%	0.0%	214,665.9	212,262.0	187,548.4
fistral	-	0.0%	0.0%	-		-
lighstreet	13,212.0	6.2%	0.0%	214,665.9	212,262.0	187,548.4
commercial Germany	23,425.3	6.8%	2.6%	345,710.8	312,798.2	286,602.4
lighstreet	19,619.4	7.1%	1.0%	275,985.3	276,688.0	263,961.7
fistral	3,805.9	5.5%	10.8%	69,725.5	36,110.2	22,640.7
tesidential Yielding Germany	76,034.0	6.8%	5.5%	1,116,987.3	1,041,685.3	886,816.7
)GAG	27,315.7	7.4%	3.3%	370,401.9	322,334.0	265,886.0
NB	40,670.1	6.5%	6.2%	622,836.3	613,743.5	532,570.5
Small Deal	8,048.1	6.5%	8.8%	123,749.1	105,607.9	88,360.1
FOTAL Germany	112,671.2	6.7%	4.9%	1,677,364.0	1,566,745.6	1,360,967.5
FOTAL YIELDING PORTFOLIO	177,532.4	6.5%	5.2%	2,739,828.8	2,259,852.6	2,009,770.1
tesidential Small Office House Office ITA	6,387.5	n.m	n.m	348,001.5	290,847.5	243,720.2
Development ITA	600.3			436,870.7	371,502.6	298,431.0
Development Germany	3,591.8			66,614.0	55,173.0	42,304.6
Development Poland	123.2			58,202.7	49,569.8	26,199.8
evelopinent Polanu						
OTHER PORTFOLIO	10,702.7			909,688.9	767,093.0	610,655.6

<sup>(\*)</sup> The yields related to the real estate funds managed by SGR are based on the assumption pending the approval by SGR Board of the September 2009 financial statements

